

# JOAN LING

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Joan Ling is a real estate advisor and policy analyst in urban planning. She brings 30 years of experience in the public, private and non-profit sectors: she has worked as an affordable housing developer, property manager, real estate financial analyst, government loan underwriter, and community planner. Ms. Ling has taken about 60 development projects (1,400 units) from acquisition through entitlement, financing, construction, marketing, and building operations. Her projects include the first multi-family structure in the country awarded LEED gold certification as well as two buildings

that received the American Institute of Architect's Design Honor Awards. She served as the Executive Director of Community Corporation of Santa Monica for 20 years. Her previous employers include the Los Angeles County Community Development Commission, Kotin, Regan, and Mouchly, Inc. and The Planning Group. She was the Treasurer of the Community Redevelopment Agency of Los Angeles City for over six years. She is a director on the Housing California board and the chair of its Land Use and Finance Committee.

# DESIGN RESOURCE TEAM