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*What is an affective masterplan that can help a sovereign nation realize its full capacity for building healthy communities that sustain culture, nature, and spirit?*

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## MISSION, SD

Rose Fellowship 2019 – 21

## Our Journey

Rosebud Economic Development Corporation (REDCO) located on the Rosebud Reservation in South Dakota, is a tribal nonprofit responsible for business creation, community/economic development and policy for the Sicangu Lakota Nation. Our Mission is to foster and promote economic development for the Sicangu Lakota Oyate. We embody community spirit in developing our economy by generating revenue and investing in self-sufficiency for the people.

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Learn about REDCO's impact: [HERE](#)



## Organizational Culture

As the economic and community development arm of the Rosebud Sioux Tribe, REDCO is tasked with the responsibility of improving access to essential goods, services and livelihood opportunities to significantly improve the quality of life for our people. With upwards of 80% unemployment, high rates of alcohol abuse and teen suicide this is no easy task. REDCO's organization's culture is deeply rooted in Lakota values with a commitment to innovation, sustainability, and teamwork. We understand we are going to have to "think outside of the box" in order to make an impact in our community and will wholeheartedly support a design-driven approach to problem-solving.

REDCO's CORE VALUES:

**Sustainability:** Thinking of the next 7 Generation and creating a self-sufficient environment; Moving away from dependence to uphold our sovereignty.

**Honesty & Transparency:** Accountable to the community and transparent in our communication in the pursuit of excellence.

**Professionalism:** Being prepared for any situation at any time. Modeling behavior of character and spirit.

**Dedication:** Wholly committed to mission and purpose.

**Innovation:** Developing new creative ideas and methods, solutions and ways of thinking in the creation of our products and service offerings.

**Team Work:** Working effective and efficiently together in the pursuit of excellence.

## Our Challenge

As part of the Rosebud Economic Development Community and Economic Development, REDCO launched three projects aimed at improving the quality of life for the Sicangu Lakota Oyate: Tatan-ka Funds - an emerging native community development financial institution (CDFI), Sicangu Food Sovereignty Initiative, and the Keya Wakpala Green Development.

As these three projects developed and progressed it became apparent that in order to grow and continue to effectively service, collaborate and empower our community members to the fullest

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Learn about Mission, SD: [HERE](#)



potential, REDCO needed to create a community development corporation (CDC). REDCO is now in the development process of the Sicangu CDC with a planned launch date in March of 2019.

Through an intense community engagement and planning processor the Keya Wakpala Green Development, community members express need for accesses to healthy foods, farmers markets, community gardens and affordable fruits and vegetables, and the need for our people to get back to living closer to the land, increased entrepreneurship, individual wealth and asset building, and homeownership.

The Rose Fellow will be an integral part of the overall design and development of the Key Wakpala Green Development. Keya Wakpala Waicageyapi is an award-winning 590 acres resilient, sustainable development project which will provide mixed-income housing, retail frontage, office space, and cultural spaces.

Spanning nearly 590 acres, the Keya Wakpala Waicageyapi development site is located in the west of town in Mission, South Dakota. When complete, Keya Wakpala will be a safe place for all Lakota people and their neighbors who seek a unique community encouraging resilience, health, education, and helpfulness while renewing a culturally meaningful way of life. In addition to establishing homes and businesses, Keya Wakpala will promote traditional culture, language, and familial tribal structure.

### SICANGU FOOD SOVEREIGNTY INITIATIVE

The Sicangu Food Sovereignty Initiative designed to increase local cultivation and consumption of healthy foods. SFSI seeks to empower individuals and communities of the Sicangu Lakota Oyate (Rosebud Sioux Tribe) to bring about an indigenous food system that will ensure wicozani (health of mind, body & spirit) for current and future generations. We are committed to education, programming, and institutional change in order to reclaim our health as a sovereign indigenous nation. The ability to feed ourselves is an essential component of sovereignty and the Sicangu Lakota are reclaiming their inherent sovereign rights as a people, re-embracing traditional values of self-reliance and sustainability in order to sustain their families (Tiwahe), their communities (Ospaye), and their Oyate (the Lakota Nation).

## Work Plan

Fellow Work plan: activities, targets and milestones for first 15 months (October 2019 - January 2021) Note: Fellow Work plan is subject to amendment prior to the beginning of the fellowship after discussions with the selected fellow and Enterprise and will be amended again before the start of the 2nd fellowship year.

### Projects:

#### Project 1 ○ ----- ● **Project Goal**

Become connector and team builder between REDCO and the HA's housing plant and the forestry products team.

Improve internal capacity to develop in sovereign nation's

#### Project 2 ○ ----- ● **Project Goal**

Develop a series of design guidelines to improve sustainable projects

Improve our residents' overall wellness and stability in measurable ways

#### Project 3 ○ ----- ● **Project Goal**

Co-Developed Project with REDCO and the Rose fellow

Project geared towards mutual goals learned from the partnership.

For a more detailed version of the work plan: [HERE](#)



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## Enterprise Rose Fellowship

The innovative model of the Enterprise Rose fellowship embeds architectural designers and artists in place-based community development organizations who are committed to improving the quality of design, sustainability and community engagement within their projects and throughout their organization.

## Benefits of being a Rose Fellow

- + 2-year fellowship position
- + Annual stipend and benefits
- + Two annual, week-long fellowship retreats
- + Professional development allowance and opportunities

## Qualifications

- + Applicants must have an accredited architecture degree in order to be considered for the fellowship:
- + NAAB-Accredited Professional Architecture degrees (B.Arch, M.Arch) are accepted for ALL positions
- + LAAB-Accredited Professional Landscape Architecture degrees (B.La, M.La) are accepted ONLY for the positions specified
- + Applicants must be eligible to work in the U.S. for the entire fellowship period

Learn more about the Rose Fellowship: [HERE](#)

Apply for the Rose Fellowship: [HERE](#)

Learn more about Enterprise Community Partners: [HERE](#)

## Key dates:

FEB. 12 & 14	2:00 - 3:30 PM EST.	.....	Webinars: Informational "Meet the Hosts"
MAR. 14	2:00 - 3:00 PM EST.	.....	Webinar: Rose Fellows Application FAQ
APR. 14	12:00 AM EST.	.....	Application Deadline
JUNE 14	12:00 AM EST.	.....	Finalist Summit
JUNE 20 -JULY 30	N/A	.....	In-person interview /host org..
AUGUST 15	N/A	.....	Final decisions and notifications
OCT 1	N/A	.....	Fellowship begins

## The Rose Fellowship in Numbers

Over 19 years there has been

**76**

2000 - 2019

fellows that have been hosted in over



different cities nationwide and who have partnered with



host organizations to design and develop more than

**90**

community facilities and over

**11,000**

units of affordable housing.

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Mark Matel  
Program Director, Rose Fellowship  
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## **Fellow Work plan: activities, targets and milestones for first 15 months (October 2019 - January 2021)**

*Note: If your organization is selected, this Draft Fellow Work plan is subject to amendment prior to the beginning of the fellowship after discussions with the selected fellow and Enterprise and will be amended again before the start of the 2<sup>nd</sup> fellowship year.*

**Host Organization Name:** Rosebud Economic Development Corporation

**Design Excellence Projects:** Keya Wakpala Green Development

### **I. REDCO Readiness for Potential Enterprise Rose Fellow Placement**

- A. Potential Rose Fellowship Work Plan:** Given the ambitious range of REDCO anticipated project work there are many opportunities for Fellow projects including:
1. Assisting REDCO team in the overall process and progress of the KWW Project in all aspects
  2. Hands-on bridge work to develop collaborations with teams from Housing Plant, Forestry, etc.
  3. Pre-design research on simplicity, functionality, cost, efficiency to inform elements of future development work
  4. Connecting design at several scales ranging from details, to architectural programs, to site plan and community planning scales
  5. Working to help estimate feasibility and costs relative to funding and phasing for development projects in REDCO pipeline
  6. Identification of adjacent and non-adjacent sites for future REDCO developments in a similar spirit
  7. Research and analysis of such sites and other sites coming back into Tribe control such as recent return of 500+ acres from Jesuits to the Rosebud Tribe.
- B. REDCO Organizational Capacity:** Given the proactive track record of recent years and the potential for multiple tribal entities working together to realize ambitious built environment goals, it seem that the readiness for the REDCO team to host a Rose Fellow is real. Specifically:
1. The clear goal of initiating the early phases of the KWW Project
  2. The lining up of Tribal allied departments such as the Housing Plant
  3. The need for focused and detailed site plan phasing and local building design development with local partners
  4. The need for research and analysis of interdisciplinary options for development elements
  5. The benefits the project team will accrue through being a part of the national Rose Fellowship dialogue
- C. REDCO Current Housing Team:** It seems that the REDCO staffing configuration, together with other allied entity teams, would be sufficient to support a rural Rose Fellowship work plan. Specifically:
1. Red Dawn's appointment as KWW Project Manager
  2. Clear project goals and capacity through Wizipan's leadership

3. Ample office space for Fellow to work
4. Exciting collaborative opportunities from bridging REDCO's work from construction arm, to HA Housing Plant, to forestry, environmental and cultural entities locally

**D. Optimal timing for potential Enterprise Rose Architectural Fellow placement with REDCO**

1. Earliest date of Rose Fellowship start at REDCO would likely be October 2019.
2. Liaison to Forestry + Housing Teams: One clear role for a potential Rose Fellow would be as a connector and team builder between REDCO and the HA's housing plant and the forestry products team. REDCO team stated that the current leadership at forestry, housing plant, and tribal land enterprises were great potential allies who could be ideal partners in some of the collaborative and ambitious processes listed above.
3. Ideally the Rose Fellow would help lead an R+D experimentation phase where the various local materials, and local constructors familiar and/or interested in their use, would be researched, prototyped, improved and detailed for multiple production of housing over time.