

UNDESIGN THE RED LINE

Interactive Exhibit

Connecting the history of housing discrimination and segregation to the political and social issues of today.

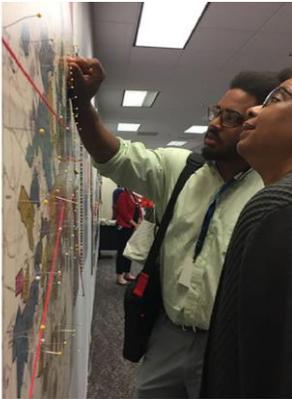
Thursday February 7th, 2019

9:00 AM TO 5:00 PM

Los Angeles Trade Tech College – South Tent

400 W Washington Blvd.

Los Angeles, CA 90015



Thank You

Undesign the Redline: Advisory Committee Members

Fred Ali, *Weingart Foundation*

Chancela Al-Mansour, *Housing Rights Center*

Maisie Chin, *CADRE*

Joe Donlin, *SAJE*

Denise Fairchild, Ph.D., *Emerald Cities Collaborative*

Regina Freer, *Occidental College*

Shashi Hanuman, *Public Counsel*

Karly Katona, *Office of LA County Supervisor Mark Ridley-Thomas*

Mary M. Lee, *Consultant*

Karen Mack, *LA Commons*

Janice Martin, *BASIC (Brothers and Sisters in Communication)*

Megan McClaire, *LA County Department of Public Health*

Breanna Morrison Hawkins, *LA Food Policy Council*

Manuel Pastor, *USC Program for Environmental and Regional Equity*

Ayesha Randall, *Los Angeles Trade Tech College, Black Faculty and Staff Association*

Ann Sewill, *California Community Foundation*

Beatriz Solis, *The California Endowment*

Effie Turnbull Sanders, *Slate-Z*

Mark Wilson, *Coalition for Responsible Community Development*

AGENDA

9:00 AM – 10:00 AM

DOCENT LED EXHIBIT TOURS

10:00 AM – 10:10 AM

GET LIT PLAYERS - “KHAMAL”

Khamal Iwuanyanwu, Poet

10:10 AM – 10:30 AM

WELCOME

Jacqueline Waggoner,
Enterprise Community Partners

10:30 AM – 10:40 AM

OPENING REMARKS

Los Angeles County Supervisor
Mark Ridley-Thomas, Second District

10:40 AM – 11:00 AM

INTRODUCING AND UNDERSTANDING
REDLINING: A CONVERSATION

Braden Crooks, designing the WE
Mary M. Lee, Consultant

11:00 AM – 11:15 AM

THE DATA MAPS OF LOS ANGELES:
PATHWAYS OF OPPORTUNITY

Andrew Masters,
Enterprise Community Partners

11:15 AM – 12:30 PM

MORNING PANEL | ADDRESSING THE
REDLINING BARRIERS TO EQUITABLE
HOUSING OPPORTUNITIES

Moderator: Shashi Hanuman, Public Counsel
Dr. Tiffany Manuel, TheCaseMade
Chancela Al-Mansour, Housing Rights Center
Gilda Haas, Organizer and Educator
Lori Gay, Neighborhood Housing Services

Redlining has limited people from housing opportunities and their associated benefits, including the choice of where to live, whether to rent or own, and wealth generated by homeownership. Today, the growing threat of displacement caused by increasing housing instability is impacting these same neighborhoods. This panel of housing experts will discuss the long-term impacts of redlining and propose solutions.

12:30 PM – 1:00 PM

LUNCH BREAK

1:00 PM – 1:45 PM

LUNCH KEYNOTE | DENISE FAIRCHILD PH.D.,
PRESIDENT, EMERALD CITIES
COLLABORATIVE

Denise is nationally recognized and respected for her 40-year successful track record and innovative programs in sustainable and community economic development, domestically and internationally. She will present her perspective on the past, present, and future of reducing the barriers of redlining.

1:45 PM – 3:00 PM

AFTERNOON PANEL | BUILDING PATHWAYS
TO OPPORTUNITY ACROSS SECTORS

Moderator: Regina Freer, Occidental College
Jim Mangia, St. John’s Well Child and Family
Centers
Maisie Chin, CADRE
Joe Donlin, SAJE
Effie Turnbull Sanders, Slate Z
Jenna Hornstock, LA County Metropolitan
Transportation Authority (METRO)

The impacts of redlining require solutions across sectors to address their long-term impacts beyond housing, including the opportunities associated with health, education, and economic mobility. The diverse panelists will discuss community driven and sector-led solutions, including pilots, partnerships, and policies.

3:00 PM – 3:30 PM

THE CHALLENGE OF NOW

3:30 PM – 5:00 PM

DOCENT LED EXHIBIT TOURS

SPEAKER BIOGRAPHIES



Jacqueline Waggoner
*VP and Southern California
Market Leader,
Enterprise Community Partners*

Jacqueline Waggoner is vice president and Southern California market leader for Enterprise

Community Partners, Inc. She oversees Enterprise's affordable housing, community development, investment and strategic programs from the state's Central Coast to San Diego.

Jacqueline started with Enterprise in 2005. During her tenure, she has advanced capital solutions, intellectual resources and capacity building tools to achieve Enterprise's strategic and production goals, leading to more than \$300 million in Enterprise investments locally. She has worked with the city of Los Angeles, banks and nonprofit developer partners to create local funds for affordable housing, advocate for low-income families and support Enterprise's vision of providing communities of opportunity.

Jacqueline serves on the 10-member Los Angeles Homeless Services Authority (LAHSA) Commission, the agency's governing board, appointed by Supervisor Mark Ridley-Thomas in February 2017, and chairs LAHSA's Ad Hoc Committee on Black People Experiencing Homelessness. She recently served on the County of Los Angeles Tenant Protections Working Group. Jacqueline serves on the board of directors of the Southern California Association of Nonprofit Housing (SCANPH), a membership organization that supports the production, preservation and management of affordable homes. She is on the board of governors of the California Housing Consortium and a board member for the Los Angeles Business Council and Restore Neighborhoods LA, Inc. Jacqueline serves on the steering committees for LA Thrives, a collaborative advancing equitable transit-oriented development, and LA Funders' Collaborative, a network promoting healthy, equitable and sustainable communities.

A Los Angeles native, Jacqueline has a bachelor's degree in sociology and a master's degree in urban planning from UCLA. Her experience in commercial real estate lending spans more than 20 years. Before joining Enterprise, she was vice president for community lending with Wells Fargo Bank in Los Angeles.



**Los Angeles County Supervisor
Mark Ridley-Thomas,
Second District**

Since he was overwhelmingly elected in 2008, and reelected in 2012 and 2016 to the Los Angeles County Board of Supervisors, Mark Ridley-Thomas has distinguished

himself as an effective leader for more than two million Second District residents. He is a board member of the Los Angeles County Metropolitan Transportation Authority, the Los Angeles Memorial Coliseum Commission and LA Care, the nation's largest publicly operated health plan.

Prior to his election to the Board of Supervisors, Supervisor Ridley-Thomas served the 26th District in the California State Senate, where he chaired the Senate's Committee on Business, Professions and Economic Development. While in the Senate, he served as Chair of the California Legislative Black Caucus in 2008 and led the Caucus in unprecedented levels of cooperation and collaboration with counterparts in the Latino and Asian-Pacific Islander Legislative Caucuses.

Mark Ridley-Thomas was first elected to public office in 1991 and served with distinction on the Los Angeles City Council for nearly a dozen years, departing as Council President pro Tempore. He later served two terms in the California State Assembly, where he chaired the Jobs, Economic Development, and Economy Committee and served the Assembly Democratic Caucus. His legislative work addressed a broad range of issues with implications for economic and workforce development, health care, public safety, education, budget accountability, consumer protection and civic participation.

He is widely regarded as the foremost advocate of neighborhood participation in government decision-making by virtue of his founding of the Empowerment Congress, arguably the region's most successful 26-year initiative in neighborhood-based civic engagement. Ridley-Thomas' political career was preceded by a decade of service as the executive director of the Southern Christian Leadership Conference of Greater Los Angeles (1981-1991).

The Supervisor graduated from Manual Arts High School (Class of 1972) and then earned BA and MA degrees along with secondary and adult education credentials from Immaculate Heart College. Supervisor Ridley-Thomas went on to receive his Ph.D. in Social Ethics from the University of Southern California focusing on Social Criticism and Social Change.

He is married to Avis Ridley-Thomas, Co-Founder and Director of the Institute for NonViolence in Los Angeles. They are the proud parents of Sinclair and Sebastian, both Morehouse Men. Sinclair earned an MBA degree at USC's Marshall School of Business, works in the investment banking industry, and resides in San Francisco with his wife Shaunicie, an attorney, and 1-year old son Duke Flynn. Sebastian formerly represented California's Fifty-fourth Assembly District

(12/05/13-12/31/17). He will now turn his attention to political empowerment, millennial civic engagement, and training a new generation of leaders throughout the state of California as Chief Strategist for the African American Voter Registration, Education, and Participation Project beginning in March of this year.



Braden Crooks
*Co-Founder, Partner,
designing the WE*

Braden Crooks is the Co-Founder of designing the WE, a for-benefit design studio positioned within the fields of social innovation and community driven social, cultural and economic development. dtW facilitates collaborative processes to redefine how big picture systemic challenges are approached, identify opportunities for action, and co-design more holistic and resilient strategies centered on positive transformation.

Braden is a gardener turned landscape architect who entered into the fray of community organizing and advocacy. He founded Groundswell PA: an organization that passed the first popular vote to ban fracking using an Environmental Bill of Rights. Braden earned his Master of Science with departmental honors from Parsons in New York, where he hones his praxis developing forms of horizontal organizing within solidarity economies. Braden has recently worked with organizations such as the Center for Urban Pedagogy and the Right to the City Alliance, and in his spare time produces a web series about New York.

He holds a master's in design and Urban Ecologies from the Parsons School of Design and a BA in Landscape Architecture from Penn State University.



Mary M. Lee
Consultant

Mary is the former Deputy Director of PolicyLink, a national advocacy organization working to advance racial equity and social justice. Mary helped to guide PolicyLink efforts related to health and community development, providing research, strategic planning, technical assistance and training to public and private agencies collaborating to build healthy communities. She has co-authored reports and journal articles on health equity, access to healthy food, the built environment, and the impact of place and race on health.

A practicing attorney for over 25 years, Mary has experience using civil rights, land use and economic development strategies to revitalize neighborhoods and enhance public participation in the policy arena. She has focused on the legal rights of low-income people, utilizing her expertise in affordable housing, job creation and redevelopment law. Further, she has been an adjunct professor of law and has developed and taught courses at the undergraduate and community college level on community development and civil rights.

Mary has served as a Transportation Commissioner for the City of Los Angeles and is currently a member of the Los Angeles Food Policy Council, and a board member of the Community Coalition. She was recently appointed to the Los Angeles County Community Prevention and Population Health Task Force, and was also named by the Los Angeles County Board of Supervisors and the Los Angeles County Commission for Women as one of the "Women of the Year" for 2016.

She is a native of Los Angeles, and holds a BA in Political Studies from Pitzer College in Claremont, California and a JD from Boalt Hall School of Law, U. C. Berkeley.



Andrew Masters
*Strategic Partnership Manager,
Enterprise Community Partners*

Andrew Masters joined Enterprise Community Partners in 2018 as the Strategic Partnerships Manager in the Knowledge, Impact and Strategy team. Andy leads outreach and engagement efforts related to Opportunity360, a platform that brings together cross-sector data, community engagement, partnership, and evaluation tools for communities across the country.

Andy brings more than 10 years of experience in education and health to community development, particularly in urban areas. Prior to Enterprise, Andy led the launch and implementation of a bold cross-sector Youth Health and Wellness Strategy out of the Baltimore City Health Department. Partners from the public and private sectors collaborated to improve a wide range of outcomes for young people across Baltimore. Andy also led an innovative \$5 million grant from the Substance Abuse and Services Administration to address trauma and healing in west Baltimore through community leadership and decision-making. In his work at the Family League of Baltimore as the Director of School Age Initiatives, he oversaw the organization's portfolio of investments and initiatives supporting children in kindergarten through eighth grade and their families. He began his career in Baltimore City Public Schools as a school counselor and later asked to join the district administration team.

Andy has a bachelor's degree in human development and family studies and a master's degree in counselor education from the Pennsylvania State University.



Shashi Hanuman
Directing Attorney Community Development Project, Public Counsel

Shashi Hanuman is the Directing Attorney of Public Counsel's Community Development Project. The Community Development Project strives to build healthy, economically stable communities through delivery of transactional legal services to Los Angeles-based nonprofits and small businesses; and by advancing community based planning, development and litigation strategies to promote affordable housing and equitable development. Over the years, Shashi has helped to start up, sustain and educate numerous community based organizations serving young people and families with low-income in underserved communities in Los Angeles. Shashi has also helped her clients win housing policies that promote the development and preservation of affordable housing and incorporate protections against displacement for people struggling with poverty in the City of Los Angeles and other jurisdictions. Shashi's clients include neighborhood-based community development organizations, health care clinics, social service providers and community-based coalitions.



Dr. Tiffany Manuel
President & CEO, TheCaseMade

Dr. Tiffany Manuel is the President and CEO of TheCaseMade, a woman and minority-owned business dedicated to helping leaders powerfully and intentionally make the case for systems change. In this role, Dr. Manuel works with hundreds of passionate social change leaders, changemakers and innovators around the United States who are building better, stronger communities that are diverse, equitable and inclusive. By aligning their community stakeholders around the kind of deep systems changes that can improve population outcomes, these leaders are able to grow their impact, scale their programs, and harness the investments they need to improve their communities.

Dr. Manuel is a dynamic speaker, thought leader, and writer on the issues of community development, social change and cross-sector partnerships. Trained as a social scientist, she is committed to building the capacity of changemakers and leaders to grow their social impact. She has worked to expand opportunity for low-income workers, families and communities through 25+ years of professional and volunteer

experience spanning the private and non-profit sectors, government and academia. She is the primary architect of the, Opportunity360 platform, with more than 100k+ users in the community development field, it remains the most comprehensive data platform for practitioners looking to advance systems change and population outcomes. Tiffany is passionate about translating the insights harvested from this work to increase opportunities for public deliberation and public will-building around the issues of poverty, inequality and social exclusion.

Dr. Manuel holds doctorate and master's degrees in public policy from the University of Massachusetts Boston, a master's degree in political science from Purdue University and a bachelor's degree from the University of Chicago.



Chancela Al-Mansour
Executive Director, Housing Rights Center

Chancela Al-Mansour joined the Housing Rights Center as its Executive Director in 2010 where she manages the nation's largest private fair housing advocacy organization. The Housing Rights Center serves more than 20,000 households in Los Angeles and Ventura counties annually. Before joining the Housing Rights Center, Al-Mansour worked at Neighborhood Legal Services of Los Angeles County for 16 years where she supervised the HPRP (homeless prevention) project with L.A. City and L.A. County, and litigated hundreds of cases involving landlord-tenant, subsidized housing programs, mortgage fraud and discrimination in housing. Al-Mansour has extensive experience litigating fair housing cases involving familial status, disability and race, producing training and resource materials, and training attorneys in state and federal fair housing law. She recently served on the LAHSA Ad Hoc Committee on Black People Experiencing Homelessness. She was also the Earl Johnson Community Lawyer Fellow at the Western Center on Law and Poverty. She is a board member of the National Fair Housing Alliance and the California Reinvestment Coalition and a member of the Black Women's Lawyers Association of Los Angeles. Al-Mansour graduated from Vassar College and the University of California at Davis School of Law.



Gilda Haas
Organizer and Educator

Gilda Haas is an organizer, educator, and urban planner who has been helping grassroots organizations build economies from the ground up for the past forty years.

In 1996, Gilda became the founding director of Strategic Actions for a Just Economy which was

responsible for creating the nation's first welfare-to-work bank account; forming the coalition that negotiated the "Staples" community benefits agreement; and establishing the land trust now known as Trust South L.A.

She is also a co-founder of the Right to the City Alliance which advances a human rights frame to urban problems and is presently the home of the national Homes for All Campaign.

Gilda taught community economic development courses in UCLA's Department of Urban Planning for 28 years and is a founder of their Community Scholars Program which has been replicated in various forms at other universities around the country. She also spent five years as full-time faculty in Antioch University's Urban Sustainability program, where she created their Big Question Lab.

Gilda is a co-founder of the L.A. Co-op Lab which seeks to build L.A.'s capacity for creating and sustaining worker-owned cooperatives, and currently devotes the bulk of her time towards that endeavor. The L.A. Co-op Lab is a member of a national Peer Network of cooperative developers and lenders and their associated Seed Commons financial cooperative of which she is a Board member.

Gilda lives in Los Angeles with her four-year-old grandson, Silas, and her mystery writer husband, Gary Phillips.



Lori Gay
*President and CEO,
Neighborhood Housing Services*

Lori R. Gay is the President and Chief Executive Officer of Neighborhood Housing Services of Los Angeles County (NHS), a non-profit lender, developer, and neighborhood revitalization

corporation. She has worked in the community development field for over 30 years, focusing her efforts on rebuilding impoverished communities and creating mechanisms for community empowerment and ownership. She is a member of the NeighborWorks® National Community Initiatives Advisory Committee, Chair of the African Diaspora, and member of several bank advisory councils. Some of her activities have included serving as Chair of the California Organized Investment Network (COIN), former board member of the National NeighborWorks® Association, the California Housing Finance Agency (CalHFA), and Federal Reserve Bank of San Francisco, Los Angeles Branch. Ms. Gay has worked for NHS since 1990, holds an MBA degree from Pepperdine University and a B.S. degree in Development, Resource and Consumer Economics from the University of California at Davis. She is a licensed minister, married to Bob Gay, and mother of five children.

Since 1984, NHS has developed and rehabilitated more than 23,000 housing and commercial units, placed 4.4 million families on the road to homeownership, created 230 block clubs, employed over 240 neighborhood youth, and invested

more than \$5.9 billion back into some of Los Angeles County's toughest neighborhoods. NHS protects more than \$2.2 billion of home values annually through its loss mitigation, preservation and counseling work.



Denise Fairchild, Ph.D.
*President,
Emerald Cities Collaborative*

Denise Fairchild is the inaugural President of Emerald Cities Collaborative (ECC), a national nonprofit organization based in

Washington, D.C., with affiliates in major urban centers across the United States. She is charged with advancing ECC's "high-road" mission to green our cities, build resilient local economies and ensure equity inclusion in both the process and outcomes of a new green and healthy economy.

Denise is nationally recognized and respected for her 40-year successful track record and innovative programs in sustainable and community economic development, domestically and internationally. In 1995 she founded and directed the Community and Economic Development (CED) Department at Los Angeles Trade-Technical College, as well as an affiliated nonprofit community development research and technical assistance organization, CDTech. She founded the Regional Economic Development Institute (REDI), an initiative of Los Angeles Trade-Technical College, to provide inner-city residents with career and technical education for high-growth/high-demand jobs in the L.A. region, with a focus on the green economy. From 1989-1995 she served as executive director of LISC-LA, helping to build out the region's community development industry creating nonprofit housing, jobs and businesses that strengthened and improved the health and environments of L.A.'s low-income communities of color.

Her civic and political appointments have included the California Commission on Regionalism, the California Economic Strategy Panel, the California Local Economic Development Association, the Urban Land Institute National Inner City Advisor, the Coalition for Women's Economic Development and the Los Angeles Environmental Quality Board. She has lived, worked and educated her two sons in South Los Angeles since 1977 and also served as Mayor Antonio Villaraigosa's special advisor for South L.A. Investments.

Denise received her B.A. from Fisk University in 1972, a masters in City Planning from the University of Pennsylvania and a doctorate in urban planning from UCLA. She holds a number of academic distinctions, including serving as a senior fellow at M.I.T., U.C.L.A. and The Rockefeller Foundation Bellagio Fellowship.



Regina Freer
*Professor and Chair of the
Politics Department,
Occidental College*

Regina Freer, a Professor and chair of the Politics Department, began teaching at Occidental College in 1996.

Her research and teaching interests include race and politics, demographic change, urban politics, urban planning and the intersection of all of these in Los Angeles in particular.

Her current research project examines Black community resistance and housing activism in Los Angeles from the 1940s to the present. Her published works include "Black, Brown, Young and Together," a co-authored chapter in the 2011 Russell Sage volume *Just Neighbors: Research on African American and Latino Relations in the United States*, and two co-authored chapters on Black womanist leadership in the volumes, *Black Los Angeles: American Dreams and Racial Realities* (2010) and *Racial and Ethnic Politics in California* (2008). She is also co-author of the University of California Press book, *The Next Los Angeles: The Struggle for a Livable City* (2006). She authored "L.A. Race Woman: Charlotta Bass and the Complexities of Black Political Development in Los Angeles" in *American Quarterly* (2004) and "Black Korean Conflict," a chapter in the edited volume, *The Los Angeles Riots* (1994).

Regina graduated with a BA from UC Berkeley and an MA and PhD from the University of Michigan.

She chairs the board of the LA Black Worker Center and is a core partner in the Prevention Institute's Healthy, Equitable, Active Land Use (HEALU) Network. She spent 8 years on the Los Angeles City Planning Commission where she served as Vice President.



Jim Mangia
*President & CEO,
St. John's Well Child and
Family Centers*

Jim Mangia is the President and CEO of St. John's Well Child and Family

Center, a network of fourteen nonprofit federally qualified health centers and two mobile clinics providing free and low-cost medical, dental and mental health services to more than 300,000 patient visits in downtown, South Los Angeles, Compton and Lynwood. Passionate about community health, prevention and social justice, Mangia built the Well Child and Family Centers from a small single-site clinic serving 1200 patients a year to one of L.A. County's largest nonprofit health care with over 600 employees and a 85 million dollar budget; St. John's is now the largest primary care provider in the largest area of contiguous poverty (south Los Angeles) in the United States.

Under Mangia's leadership, St. John's has opened six school based health centers (SBHCs). St. John's is the exclusive school based health provider for Compton Unified School District and operates five SBHCs with Los Angeles Unified School District, with plans to open three more. As well, St. John's is the only federally qualified health center to operate a school based health center on the campus of a community college – at Trade Tech College.

Appointed by Governor Brown, Mangia serves as a State Commissioner on the State of California Workforce Investment Board and served as an Expert Advisor to the Let's Get Healthy California Task Force. He was recently appointed to the Los Angeles County Community Prevention and Population Health Task Force for the County of Los Angeles Public Health Agency. He served as Chair of the Public Health & Prevention Task Force for the California Primary Care Organization in 2013-14. Mangia served on the Board of Governors of LA Care Health Plan (the largest Medicaid health plan in the country) from 2008-2012. He served as a member of President Obama's Health Advisory Task Force in 2008 and served as the Chair of the Board of Directors of the Community Clinic Association of Los Angeles County from 2010-2012.

Mangia has built St. John's as an organization that not only provides health care services, but engages social determinants of health, impacts social policy, builds direct patient advocacy organizations in the communities it serves, provides direct access to health for undocumented immigrants and homeless individuals and families, and battles poverty and social injustice.

Mangia has testified before congressional committees, the California state legislature and the Los Angeles city council about environmental health issues effecting L.A.'s children, the critical role of prevention in community health, health disparities and the right to health. He has received the Certificate of Congressional Recognition, special recognition in the U.S. Congressional Record, and numerous commendations for his work by city, county and state legislative bodies.



Maisie Chin
*Executive Director and Co-
Founder,
CADRE*

Maisie Chin is Executive Director and Co-Founder of CADRE – Community Asset Development Re-defining

Education, an independent, grassroots parent membership organization in South Los Angeles comprised of African American and Latino parents/caregivers of public school children working to ensure that all children are rightfully educated regardless of where they live. A native Californian and child of Chinese immigrants, Maisie has been in the social justice movement for over 25 years, dedicated to eliminating structural racism. Through CADRE and as a movement and coalition builder, Maisie has been a part of successfully

changing school discipline policy, significantly reducing student suspensions, decriminalizing schools through parent-led policy change and monitoring, and redefining parent participation in educational justice in the nation's second largest school district, in California, and nationally. Maisie is Board Vice-Chair of the Schott Foundation for Public Education, and a graduate of the Pahara-Aspen Fellowship, in the Aspen Global Leadership Institute. Maisie holds a Bachelors of Arts in History and a Masters of Arts in Urban Planning from UCLA.



Joe Donlin
Associate Director & Director of Equitable Development, Strategic Actions for a Just Economy (SAJE)

For the last 7 years, Joe has worked at SAJE in support of organizing, policy, and coalition-building addressing tenants' rights, equitable development and community control over land. He coordinates the United Neighbors In Defense Against Displacement (UNIDAD) coalition and supports the work of collaboratives including the Alliance for Community Transit - Los Angeles (ACT-LA), the Unincorporated Tenants United and the Renters' Day LA coalitions. If you want to see Joe smile, ask him about the songs he makes with his family.



Effie Turnbull Sanders
Executive Director, Slate Z

Effie Turnbull Sanders is a passionate and dedicated advocate for economic, environmental and social change. She has over two decades of experience advancing the rights of underserved Los Angeles communities. As Executive Director of the South Los Angeles Transit Empowerment Zone (SLATE-Z), Sanders oversees the backbone organization dedicated to coordinating public, private, and non-profit partners around strategies on jobs, economic development, educational alignment, public safety, and transit/mobility. Under Sanders' leadership, SLATE-Z supports coalition partners' efforts to promote neighborhood revitalization, educational excellence and economic empowerment to help realize the tremendous promise and potential of South Los Angeles.

Prior to joining SLATE-Z, Sanders worked in service of children in Los Angeles as Assistant General Counsel to the Los Angeles Unified School District (LAUSD) on real estate development, facilities management, and employment law. Through her legal career, she has worked as counsel to public and private organizations such as the City of Los Angeles and Richards, Watson & Gershon.

As a social justice leader, Sanders has served as an appointee to state and federal entities. Currently, she is the environmental

justice designee and member of the California Coastal Commission, as well as a member of Representative Karen Bass' Congressional Council. Sanders was also a Presidential Appointee for Vice Chair Cruz Reynoso with the United States Commission on Civil Rights.

Sanders has served as a board member for a number of non-profit organizations, including Social Action Partners and the Los Angeles League of Conservation Voters, and as an advisory board member for the Santa Monica Mountains Conservancy and Mark Ridley Thomas' African American Voter Registration, Education, and Participation Project.

Sanders received her Bachelor of Arts degree in Mass Communications from UCLA, her Juris Doctorate from UCLA School of Law, and is a graduate of the USC Ross Program in Real Estate.



Jenna Hornstock
Executive Officer, Transit Oriented Communities, LA County Metropolitan Transportation Authority (Metro)

Jenna Hornstock joined LA Metro's Countywide Planning and Development Department in 2011. She is currently the Executive Officer for Transit Oriented Communities, and manages Metro's Joint Development, First/Last Mile Planning and Systemwide Design programs as well as the implementation of redevelopment activities at and around Union Station.

Prior to joining Metro, Ms. Hornstock spent nearly 7 years at the Community Redevelopment Agency of the City of Los Angeles (CRA/LA), most recently as Chief of Strategic Planning and Economic Development. During her tenure at CRA/LA, Jenna worked directly on financing and implementation of affordable housing, infrastructure, industrial and retail development projects, as well as plans and funding for open space, healthy food access and land use planning. Prior to CRA/LA, she worked for a nonprofit affordable housing developer and on the Housing and Business Team of former Los Angeles Mayor James Hahn.

She holds a Masters in Public Policy from Harvard University's Kennedy School of Government and a BA in Rhetoric from UC Berkeley. Jenna served for 5 years as Assistant Chair of ULI's Public Private Partnership National Product Council, is a former Public Director for the Los Angeles Chapter of the AIA and is the 2018 recipient of both the AIA/LA Presidential Honorary AIA and the LURN "Unsung Heroes of Los Angeles" awards.



Khamal Iwuanyanwu *Poet*

Khamal speaks on race, stereotypes, violence, and more. He attends Cleveland Charter High School, where he actively participates in the Academic

Decathlon. He was the highest scoring poet of the Get Lit’s 2015 Classic Slam for his poem “Sepia” a response to the Sekou Sundiata’s “Blink Your Eyes.” He hosts an annual school fundraiser at Cleveland called “COREchella,” and he also serves as editor for the youth literary magazine Calliope. In 2015, Khamal performed his original poetry at the National Book Festival’s poetry slam at the Library of Congress.



Get Lit: Words Ignite

Get Lit was founded in 2006 after Diane Luby Lane created a one-woman show about the power of books and toured colleges, high schools, jails, and detention centers, with iconic Chicano poet Jimmy

Santiago Baca. After the show closed she couldn’t bear the thought of cutting off the work completely. She started teaching classic and spoken word poetry in three high schools: Fairfax, Fremont, and Walt Whitman Continuation. When the semester ended... the students wouldn’t leave. They insisted on meeting after school. The rest is history. Today, the curriculum has expanded to over 100 schools throughout California, and is sold to schools all over the world. Get Lit’s poetic ambassadors, The Get Lit Players, are the most watched poets on the internet with over 350 million online views. Their mission statement is to “use poetry to increase literacy, empower youth, and inspire communities.”

#undesignedtheredline



Enterprise Community Partners

Enterprise believes opportunity begins when people have a safe, healthy and affordable place to call home. It grows

with access to opportunity – quality healthcare, education, employment and other vital components for resident and community health and stability. Since 1982, Enterprise has created nearly 529,000 homes, invested \$36 billion and touched millions of lives. We have worked with partners in communities nationwide to bring together the people and resources to create and preserve affordable housing in strong neighborhoods. We deploy capital, shape policy, and provide solutions—through training, technical assistance, convenings, and targeted, public grant funds—to create communities of opportunity for low- and moderate-income residents. Our Southern California office has invested over \$1.2 billion to create and preserve more than 28,000 affordable homes. Our major initiatives promote equitable and inclusive communities; strengthen the regional homeless delivery system and capacity of frontline organizations; and advance an enabling public policy agenda.

We focus on four key areas:

- Building **Sustainable Connected Communities** where residents of all income levels can benefit from community infrastructure, and not be pushed out because of it.
- Preserving **Permanent Supportive Housing** and Improving Efficiencies of the Homeless Services Delivery Systems so more homeless people can be housed and served.
- Supporting the **Economic Mobility** of low income individuals and families by increasing their capacity to create and execute comprehensive community-driven planning and development.
- Addressing Displacement Pressures through the **Preservation** of historically affordable Small and Medium Multifamily developments.



www.enterprisecommunity.org