In an effort to improve the health of Americans through the built environment, Enterprise developed the Health Action Plan in partnership with the USGBC and The Health Impact Project. The Health Action Plan is an innovative process for affordable housing developers to intentionally integrate resident health into the design and development or rehabilitation of their housing.

Implemented through the Enterprise Green Communities Criteria, this process pairs affordable housing developers with public health professionals to learn about and prioritize the health needs of their community through data analysis and community engagement. Armed with this knowledge, the developers and public health practitioners are then positioned to create a Health Action Plan detailing the design and programmatic strategies that will be undertaken to improve the health needs of the residents they aim to serve. To follow through with these strategies and measure their impact, developers will then create an Implementation and Monitoring Plan.

Who the Plan is For:
The Health Action Plan framework was created specifically for use by affordable housing developers who seek to create healthier affordable homes for the residents they serve. The plan and resulting implementation strategy is meant to serve the residents of affordable housing through improved health and wellness.

What We Offer
Enterprise is a willing partner of developers interested in pursuing a Health Action Plan in their next project with a range of services and resources including:
- Technical Assistance
- Partnership Facilitation
- Research/Pilot Evaluation Findings
- Monitoring Resources

It Takes a Village
Residents & Community Stakeholders, Public Health Professionals and Affordable Housing Developers are all central to the Health Action Plan process and their participation is key to creating healthy, affordable homes.

Health Action Plan and the Green Communities Criteria:
To encourage implementation of the Health Action Plan in affordable housing development, Enterprise included the Health Action Plan in Enterprise’s 2015 Green Communities Criteria as an optional criterion for certification. The optional criterion requires developers to 1) create a Health Action Plan and 2) develop a plan for implementing and monitoring their health-improving activities and programs. Enterprise Green Communities is widely accepted and used in the affordable housing industry. In 2016 alone, Enterprise Green Communities certified 164 buildings.

Contact
Krista Egger
Director, National Initiatives
kegger@enterprisecommunity.org
Health Action Plan Process

As detailed in the Enterprise Green Communities Criteria, the Health Action Plan process consists of two major steps 1) Development of a Health Action Plan and 2) Implementation and Monitoring over time.

The Health Action Plan Framework process is illustrated below.

1. DEVELOP A HEALTH ACTION PLAN

- COMMIT to embedding health into the project life cycle, including design, construction and operation.
- COLLECT & ANALYZE community health data by using existing data sources, new qualitative research and/or public meetings to understand how this information can influence design.
- PARTNER with public health professionals who have expertise in public health and/or community health to assist with data collection, community, engagement and future monitoring of outcomes.

2. IMPLEMENT & MONITOR

- SELECT which strategies will be implemented and identify how it will be implemented, including who is responsible for implementation.
- MONITOR the impact of the Health Action Plan by developing a monitoring plan that includes identification of performance metrics and parties responsible for collection.
- ENGAGE community stakeholders to prioritize health needs by outlining health issues of the resident population to maximize health outcomes and receive input on strategies for addressing health needs.
- IDENTIFY design and intervention strategies that can be implemented within the project’s design, construction or operation to address the prioritized health needs of the community.

Health Action Plan Pilot Programs

In 2016, the Health Action Plan was piloted in five cities across the country as part of a process evaluation performed by Enterprise Community Partners. For the pilot, Enterprise observed how groups implemented the Health Action Plan, tracked time and costs associated with the process, and measured organizational capacity changes as a result of performing a Health Action Plan.

As developers, we are not service providers so we don’t think about what kind of a room could be best for delivering services or how a space can welcome people. Before this pilot, we didn’t realize that place and design can intersect to increase the health and wellness of our residents.

- Mercy Housing Southeast